Ratos investment in HENT

Investment hypothesis 2013

- Attractive and growing market, HENT with strong position in selected segments
- A "winner" in its market with focused business model, strong cash flows and good growth prospects
- Experienced management with solid track record

Development so far under Ratos holding

- Strong development on most parameters, investment hypothesis (more than) proven
- Nordic growth journey started

Agenda going forward

- Cont'd Nordic growth journey
- Risk management
- Potential to improve margins



HENT

Ratos Capital Markets Day 2018

RATOS